

Intergovernmental Luncheon Agenda*

Friday, August 11, 2023

Lancaster County Historic Courthouse
100 North Main Street
Lancaster, SC 29720

1. **Call to Order – Brian Carnes, Vice-Chair, Lancaster County Council** 12:00 p.m.
2. **Welcome and Recognition – Brian Carnes, Vice-Chair, Lancaster County Council**
3. **Invocation – Honorable Jackie Harris, Lancaster City Council Member**
4. **Approval of the Minutes from the May 5, 2023, Intergovernmental Luncheon Meeting –**
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5. **Discussion / Action Items**
 - a. Highlights from the draft Lancaster County Strategic Plan – *Dennis Marstall, County Administrator*
 - b. Legislative Preview – *Dennis Marstall, County Administrator*
 - c. Legislative Update – *Honorable Brandon Newton, South Carolina State House Representative, District 45, and Delegation Chair; Honorable Cody T. Mitchell, South Carolina State House Representative, District 65; Honorable James M. “Mike” Neese, South Carolina State House Representative, District 44; Honorable Richard L. “Richie” Yow, South Carolina House District 53; Honorable Penry Gustafson, South Carolina State Senator, District 27; and Honorable Michael Johnson, South Carolina State Senator, District 16.*
 - d. Community Roundtable/Jurisdictional Update – *Chair or Administrator/Superintendent - 2-minute update for each Governing Body*
 - e. Announcement of next Intergovernmental Meeting Dates: (1) November 3, 2023. – *Brian Carnes, Vice-Chair, Lancaster County Council*
6. **Adjournment**

*The Government Agencies being represented at the Intergovernmental Luncheon will be Lancaster County Council, Lancaster County School District Board of Trustees, Lancaster City Council, Heath Springs Town Council, Kershaw Town Council and Van Wyck Town Council

Anyone requiring special services to attend this meeting should contact 285-1565 at least 24 hours in advance of this meeting. Lancaster County Council agendas are posted at the Lancaster County Administration Building and are available on the Website:

www.mylanastersc.org



Governmental Agencies Represented

Lancaster County Council

*Lancaster County School District
Board of Trustees*

Lancaster City Council

Heath Springs Town Council

Kershaw Town Council

Van Wyck Town Council

Minutes of the Intergovernmental Luncheon Meeting

Lancaster County Historic Courthouse
100 North Main Street
Lancaster, SC 29720

Friday, May 5, 2023

Lancaster County Council Members present were Allen Blackmon, Brian Carnes, Steve Harper (*who left the meeting early at approximately 12:49 p.m., at which time Brian Carnes took over as Chair of the meeting*), and Charlene McGriff (*who left the meeting early at approximately 12:41 p.m.*). Council Members Terry Graham, Jose Luis and Billy Mosteller were absent. Lancaster County government staff also present at the meeting were Jason Gray, Consultant with Willdan; Kimberly Belk, Budget Director; Graham Shuford, Budget Analyst; Sherrie Simpson, Clerk to Council; and Donna Greene, Deputy Clerk to Council. A quorum of Lancaster County Council was present for the meeting.

Lancaster County School District Board of Trustee Members Eddie Boykin (*who left the meeting early at approximately 12:58 p.m.*) and Melvin Stroble (*who left the meeting early at approximately 12:58 p.m.*) were present for the meeting. Board of Trustee Members Casey Catoe, Tyrom Faulkner, Margaret Gamble, Courtney Green, and Brad Small were absent. There were no other Lancaster County School District staff present at the meeting. The Lancaster County School District Board of Trustee Members ***did not*** have a quorum in attendance at the meeting.

Lancaster City Council Members (Mayor Pro-Tempore) Jackie Harris, Octavia Jones, Tomonica Marsh, and Mayor T. Alston DeVenny were present for the meeting. City Council Members Kenny Hood, Ronnie Sowell, and Hazel Taylor were absent. Lancaster City staff also present at the meeting were Steven "Flip" Hutfles, City Administrator; Alize Thomas, Marketing and Development Manager, and Tracy Rabon, City Clerk. A quorum of Lancaster City Council was present for the meeting.

Heath Springs Town Mayor Eddie Moore was present for the meeting. Town Council Members Peggy Bowers Hopkins, Mayor Pro-Tempore Iva Lee Drakeford, Deborah Truesdale, and Vincent Webb were absent. Heath Springs Town staff also present at the meeting were Wanda Kilpatrick, Town Administrator, and Kimberly Miller, Town Clerk. The Heath Springs Town Council ***did not*** have a quorum in attendance at the meeting.

There were not any Kershaw Town Council Members present for the meeting. Town Council Members John Connell, III, Michael Cook, Bobbie Faulkenberry, Harvey Truesdale, Danny Williams, and Mayor Mark Dorman were absent. There were not any Kershaw Town staff present at the meeting. The Kershaw Town Council ***did not*** have a quorum in attendance at the meeting.

There were not any Van Wyck Town Council Members present for the meeting. Van Wyck Council Members Bob Doster, Stuart Graham, Xavier Kee, Cassandra Watkins, and Van Wyck Town Mayor Sean Corcoran were absent. There were not any other Van Wyck Town staff present at the meeting. The Van Wyck Town Council ***did not*** have a quorum in attendance at the meeting.

The following member of the Lancaster Delegation was present for the meeting: Honorable Richard L. “Richie” Yow, South Carolina House District 53.

Others present for the meeting were Brad Bucy, Manager of the Lancaster County Water and Sewer District; John McCain, President and Chief Executive Officer (CEO) of the Lancaster Chamber of Commerce; Randy Imler, Executive Director, Catawba Regional Council of Governments; the press; and citizens.

The following press were notified of the meeting by e-mail in accordance with the Freedom of Information Act: *The Lancaster News*, *Kershaw News Era*, *The Rock Hill Herald*, Cable News 2, Channel 9, and the local Government Channel. The agenda was posted in the lobby of the County Administration Building, on the county website, and at the Historic Courthouse the required length of time.

Call to Order

Steve Harper called the Intergovernmental Luncheon meeting to order at approximately 12:05 p.m.

Welcome And Recognition

Steve Harper welcomed everyone to the Intergovernmental Luncheon meeting.

Invocation

Honorable Eddie Boykin led the Invocation.

Approval of the Minutes from the February 10, 2023, Intergovernmental Luncheon Meeting

Charlene McGriff moved to approve the minutes. Seconded by Octavia Jones. The minutes from the February 10, 2023, Intergovernmental Luncheon meeting were approved by unanimous vote.

Discussion / Action Items

Strategic Plan Focus Group Presentation and Discussion and Update regarding Lancaster County's Strategic Plan

Kimberly Belk, Budget Director for Lancaster County, introduced Jason Gray, Vice President and Managing Principal with Willdan, whom the County contracted with to help develop the County's Strategic Plan. She reviewed the importance of strategic plans and explained that the County was asking for input from the intergovernmental group to help guide the County's strategic plan and vision for the County.

Jason Gray re-emphasized the need for diverse opinions when it comes to developing a strategic plan. He reviewed a power point presentation that is attached as Schedule A to the written minutes in the Clerk to Council's office. He gave a brief history of his qualifications and of Willdan as a company. He then explained the previous focus groups with whom he has met and explained the distribution of the community surveys. He then reviewed the strategic framework for the County's Strategic Plan.

Next, he used a Slido interactive tool to help the group provide feedback in the following areas: (1) the County's strengths; (2) weaknesses; (3) opportunities; and (4) weaknesses. The written feedback will be compiled at a later date and incorporated into the findings for the Strategic Plan.

He explained that the goal of the Strategic Plan was to capitalize on the County's strengths and, so the group provided feedback, via Slido, regarding the existing strengths of Lancaster County. Jason Gray especially asked for feedback on the intergovernmental relationships, but also on the County as a whole. The group discussed the importance of communication and connections within the intergovernmental meetings.

He then asked for feedback on the County's weaknesses, which are areas where the community is currently lacking. He noted that the goal of the strategic plan is not to overcome every weakness, because there would not be enough resources to do that; but rather to mitigate the weaknesses as best as it can. He, again, asked for feedback in regard to intergovernmental relationships and for the County as a whole. He explained that if the County does not identify weaknesses, then they will not be able to fix them. The group discussed various needs in the different parts of the County and that the officials needed to be understanding of the various areas within the County and have a broader vision of the County as a whole and not just their particular area. The group also discussed the need to focus on the broader County vision and not a personal agenda or interests.

The group then provided feedback on the County's opportunities, which are ideas that can be leveraged to move the County forward. The group discussed the need for the County and municipalities to work together more closely in regard to services that they have in common, such as recreation and economic development. The group also discussed the importance of education in economic development and the importance of commercial development versus residential development. The group also discussed their concerns regarding traffic and affordable housing.

The group then provided feedback on the potential threats to the County. Jason Gray explained that threats are things that have not materialized into weaknesses yet, but if something is not done then they could become one. School Board members Eddie Boykin and Melvin Stroble left the meeting for another engagement. Council Chair Steve Harper left the meeting and Vice-Chair Brian Carnes took over the duties as Chair of the meeting.

Lastly, Jason Gray reviewed the draft emerging strategic themes: public safety, infrastructure, quality development, resource optimization, and high-performance County government. He noted the themes were not finalized. He explained that accomplishments within these areas requires intergovernmental cooperation and coordination and that advancing the strategic themes is best done through mutually beneficial partnerships. He noted that the draft Strategic Plan would be presented to Council in July and was on target to be adopted by Council in August.

Legislative Update

Honorable Richard L. "Richie" Yow, South Carolina House District 53, provided an update for the legislative delegation. He noted that the County had added a new voting precinct in Indian Land due to growth. He explained that the legislature would be back in session to discuss the budget on Tuesday. He further explained that he was on the Rural Infrastructure Committee (RIA) and that Lancaster County had been awarded a total of about thirty million dollars as a whole and he encouraged everyone to apply for the RIA grants every year. He also noted that the State budget was not yet completed.

Community Roundtable/Jurisdictional Update

Brian Carnes, Vice-Chair of Lancaster County Council, provided a jurisdictional update for the County. He explained that the County was in the middle of budget season and had already completed much of the pre-budget work.

There was no update from the Lancaster County School District Board of Trustees.

Mayor Alston DeVenny provided a jurisdictional update for the City of Lancaster. He noted that the City was also working on their budget. He explained that the City was having continued growth and had annexed more areas into the City. He further explained that, as far as downtown revitalization goes, that it needed to be looked at as an economic development project. He explained that the City recognizes that the property needed to be developed, but that they do not

control the property. He explained that the City wants the County to invest in the City as much as possible.

Wanda Kilpatrick, Town Administrator, provided a jurisdictional update for the Town of Heath Springs. She explained that the Town was also working on their budget. She noted that the Dollar Tree in Heath Springs was having their grand opening tomorrow.

There was no jurisdictional update from the Town of Kershaw.

There was no jurisdictional update from the Town of Van Wyck.

Announcement of next Intergovernmental Meeting Dates for 2023

Brian Carnes thanked everyone for coming to the meeting. The next Intergovernmental meeting dates were listed on the agenda as August 11th and November 3rd.

Adjournment

Allen Blackmon moved to adjourn the meeting. Seconded by Jackie Harris. The motion to adjourn passed unanimously. There being no further business, the Intergovernmental Luncheon meeting adjourned at approximately 1:12 p.m.

Respectfully Submitted:

Sherrie Simpson
Clerk to Council,
Lancaster County